



Tomas Helling

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Born:

19.01.1969

Residence:

Göteborg

Status:

Married, 3 grown-up sons

Education:

Electro Engineer Quality Management Lean, Facilitation, Leadership

Work Experience:

<u>2018 – 2018</u>

Consolis Manager CODE in Design (Interim)

2015 – Independent management consultant

2017 Tollo Linear Project Quality Manager

2017 Volvo Trucks VPS Facilitator (Interim)

2016 Various assignments through

Affecto

2015 – 2016 <u>NEVS</u> Business Process Manager –

2012 - 2015 Lean Communications AS

Product Development

2000 - 2012
Saab Automobile AB/GM
Quality Manager
Lean Transformation, Lean
System, Collaboration Platform

Manager BPM, General Motors Europe, Product Engineering Quality System Manager, Saab

Recall Manager

Process Owner, Product Improvement Process

1994 - 2000 Vattenfall AB Manager Structural Development Strategic Planning Manager Quality and environment

Special Competence

- Lean Transformation
- Prosess Improvement / Reengineering / Kaizen
- Value Stream Management
- Design for Six Sigma Product Development
- Change Management
- Management Systems; ISO 9001-14001, IATF 16949
- Strategy Deployment
- Performance Excellence Assessments (SIQ, MBQA, EFQM)
- Collaboration Platforms, Issue, Content and Document Management
- · Leadership Coaching
- IT system development

Industry Expertise

- Manufacturing industry
- Automotive
- Energy generation, transformation and application
- Technical Customer Service / Call Center processes
- Manufacturing/Assembly
- Product Development and Engineering
- Management and Leadership Consulting (internal/external)
- Post-merger integration
- Pre-fab concrete (planning, design, casting and assembly)
- Education / University / Academy
- Printing Industry
- Component suppliers to automotive Manufacturers

Relevant Experience

Manufacturing Industry

- Production Quality Manager, responsible for Saab Automobile Management System / GM Global Manufacturing System
- Organization and Process development at Saab Automobile AB. Process and organization integration and post-merger staffing optimization.
- Lean System transformation.
- Recall Manager. Responsible for product investigations, service upgrades and recalls.
- Process leader for warranty analysis and forecasting, customer complaints and current product improvements.
- Responsible for Collaboration Platform (Intranet, Extranet, document management, issue management, administrative processes and workflows) for Saab Automobile AB. Information and system strategies.

Product Development and Engineering

- Responsible for Business Process Management at General Motors Europe Engineering Centers.
- Global leader for General Motors process governance model. Global process alignment and standardization for GM global engineering
- Program manager for development and implementation of common design process for pre-cast concrete element in a European enterprise

Energy / Facilities / Contracting Services

- Quality and Environmental Manager for a national Contracting and Service company. Management System owner, Project Execution Model, Competence mapping system etc.
- Strategic planning, policy deployment and Scorecards for Business Unit Energy Market
- Development and deployment of Enterprise Governance Model.
- Responsible for development of processes, organization and IT-systems Note that experiences and responsibilities associated with consultant assignments are not listed above.